







Position Description Chief Financial Officer



Pason Systems and all other trademarks and trade names used in this document, unless otherwise specified, are the property of Pason Systems Inc.

No part of this document may be reproduced by any means, nor transmitted, nor translated, nor translated into computer language, in whole or in part, without written permission from Pason Systems Inc.

As updates and modifications occur, a new document will be made available as appropriate. The version date on the title page determines the most current version of the document. Documents with the latest date replace any and all previous versions of the same document. The most current is definitive in case of contradictions, errors, omissions, or misstatements.

While all reasonable care has been taken in the preparation of this document, no liability is accepted by the author(s) for any errors, omissions or misstatements it may contain, or for any loss or damage, howsoever occasioned, to any person relying on any statement or omission in this document.

Copyright © 2023 Pason Systems Inc.

Any questions regarding this document or others should be forwarded to the following:

Attn: Corporate Governance and Nomination Committee Chair

Pason Systems Inc.

6130 Third Street S.E.

Calgary, Alberta T2H 1K4

Canada

Phone: 1.403.301.3400

Fax: 1.403.301.3499

Email: investors@pason.com

Website: <u>www.pason.com</u>



Table of Contents

1	Currency of the Document Chief Financial Officer			
2				
	2.1	Position Summary	5	
	2.2	Duties and Responsibilities	5	
3	Document Revision Record			



1 Currency of the Document

This document was reviewed and approved by the Board of Directors on May 4, 2023.



2 Chief Financial Officer

2.1 Position Summary

The Chief Financial Officer ("CFO") of Pason Systems Inc. ("Pason") reports to the Chief Executive Officer ("CEO") and is responsible for planning, developing, organizing, implementing, directing, evaluating and reporting Pason's fiscal performance, including the organization's long-range financial planning, as well as managing the budget process, analysis of budgets, internal and external financial reporting and management.

2.2 Duties and Responsibilities

- Designs, plans, implements and monitors the financial strategy consistent with the capitalization structure for Pason including borrowing funds and the management of Pason's cash flow with the approval of the Board of Directors.
- Establishes the financial and accounting policies, strategies and adherence to regulation.
- Together with the CEO, establishes and maintains Pason's: (i) disclosure controls and procedures; (ii) internal controls over financial reporting; and (iii) processes for certification of the public disclosure documents.
- Is responsible for general accounting and tax reporting including the preparation, and disclosure of Pason's financial statements and other financial information.
- Motivates and leads a high-performance accounting and finance team; attracts/recruits
 members of the accounting team not currently in place and retains the accounting leadership
 team.
- Is responsible for budgeting and financial strategic planning including oversight and consolidation of department budgets.
- Regularly meets with the Audit Committee and works closely with the committee chair.
- In conjunction with the Audit Committee Chair, oversees the relationship with and work of Pason's external auditors.
- Manages and monitors the financial risks of Pason and develops mitigation strategies.



3 Document Revision Record

The following table describes all revisions made to this document.

Version	Date MM.DD.YY	Changed By	Description of Change / Reason for Change
1.0	02-26-19	Natalie Fenez	Document created
1.0	04-29-21	Natalie Fenez	Reviewed by Board of Directors. No change.
1.0	04-28-2022	Natalie Fenez	Reviewed by Board of Directors. No change.
1.0	05-04-2023	Natalie Fenez	Reviewed by Board of Directors. No change.